

Oldham CCG & Metropolitan Borough Council

Locality Plan

Introduction

Set within the context of Devolution Greater Manchester, in 2016 Oldham health and care system published a locality plan for the transformation of health and social care. This plan outlined the transformational change needed to achieve and sustain the greatest and fastest improvement in wellbeing and health for the 225,000 people of Oldham. It outlined the key transformational programmes that would enable delivery of these improvements focusing in particular on how prevention services and primary and social care will be transformed.

Combined with two other areas of work underway referenced in the plan, provider reform (including the Healthier Together initiative) and the pan-Greater Manchester transformation programmes, these three areas have been shaping the evolution of the health and social care system over the past three years.

Objectives

To contribute to an overarching Greater Manchester Implementation Plan for its Prospectus - including how Greater Manchester will deliver on the requirements of the NHS Long Term Plan, each locality was asked to:

- Refresh it's respective locality plans (for completion by a set deadline);
- Complete a locality returns on finance and activity; and
- Contribute to returns from Greater Manchester leads that cover the areas of the Long Term Implementation Framework (by end of September).

The refresh provided the opportunity for Oldham to reaffirm its vision and the outcomes that it wishes to influence, celebrate progress and success so far, and outline clear and cohesive plans for integrated neighbourhood delivery and place-based commissioning.

Support Provided

Drafted the Locality Plan for the transformation of the Oldham health and care system. This involved mobilising a task and finish group made up of middle managers from across the system to support the development of the plan and coordinating, facilitating and contributing to the drafting of the plan. Specific activities included:

- Developing a structured approach to drafting the plan and supporting milestone plan.
- Reporting progress against the plan on a fortnightly to the Joint Leadership Team.
- Working collaboratively with system leaders to develop a model of care and supporting vision.
- Facilitating development workshops.
- Wordsmithing key sections of the plan including digital, population health management, contract and payment reform, and the development of an integrated commissioning function.
- Refreshing the Alliance governance arrangements (to oversee delivery of the plan).

Value Delivered To Client

- A comprehensive plan bought into by all key stakeholders and their respective organisations. Delivered in line with guidance and within the timescales set by GM.
- A shared understanding of the localities vision, strategic priorities, and model of care across stakeholders.
- Improved relationships between partner organisations.
- Robust foundations for delivery of the plan.